

**Salt Spring and Southern Gulf Islands Community Services Society**  
**Financial Statements**  
**Year Ended March 31, 2021**

## Independent Auditor's Report

**To the Members of Salt Spring and Southern Gulf Islands Community Services Society**

### Report on the Financial Statements

#### Opinion

We have audited the financial statements of Salt Spring and Southern Gulf Islands Community Services Society (the Society), which comprise the statement of financial position as at March 31, 2021, and the statements of changes in net assets, revenues and expenditures and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Society as at March 31, 2021, and the results of its operations and cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations (ASNPO).

#### Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Society in accordance with ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### Report on Other Legal and Regulatory Requirements

As required by the Society Act (British Columbia), we report that, in our opinion, the accounting principles applied by the Society in preparing and presenting the financial statements in accordance with Canadian accounting standards for not-for-profit organizations have been applied on a basis consistent with that of the preceding year.

#### Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with ASNPO, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Society's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Society or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Society's financial reporting process.

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Independent Auditor's Report to the Members of Salt Spring and Southern Gulf Islands Community Services Society (continued)

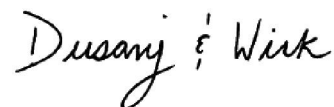
### **Auditor's Responsibilities for the Audit of the Financial Statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Society's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Society's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Society to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.



**Salt Spring and Southern Gulf Islands Community Services Society****Statement of Financial Position****March 31, 2021**

	2021	2020
	\$	\$
<b>Assets</b>		
Current		
Cash	740,222	1,091,672
Accounts receivable	188,612	225,404
Government remittances receivable	418,184	50,618
Prepaid expenses	54,860	13,413
	<u>1,401,878</u>	<u>1,381,107</u>
Property and equipment (Note 3)	<u>17,275,995</u>	<u>8,905,535</u>
<b>Total assets</b>	<u><b>18,677,873</b></u>	<u><b>10,286,642</b></u>
<b>Liabilities</b>		
Current		
Accounts payable and accrued liabilities (Note 5)	350,863	562,546
Deferred contributions (Note 6)	572,794	305,977
Current portion of long term debt (Note 4)	5,662,948	170,020
	<u>6,586,605</u>	<u>1,038,543</u>
Long term debt (Note 4)	3,880,482	4,562,558
Deferred contributions related to property and equipment (Note 7)	<u>6,774,180</u>	<u>3,577,251</u>
<b>Total liabilities</b>	<u><b>17,241,267</b></u>	<u><b>9,178,352</b></u>
<b>Net Assets</b>		
Unrestricted	(237,830)	(531,126)
Internally restricted (Note 8)	363,452	257,091
Invested in property and equipment (Note 9)	1,310,984	1,382,325
	<u>1,436,606</u>	<u>1,108,290</u>
<b>Total liabilities and net assets</b>	<u><b>18,677,873</b></u>	<u><b>10,286,642</b></u>

Contingent liabilities (Note 10)

**Approved on behalf of the Board**\_\_\_\_\_  
Director\_\_\_\_\_  
Director*The accompanying notes are an integral part of these financial statements*

**Salt Spring and Southern Gulf Islands Community Services Society**  
**Statement of Changes in Net Assets**  
**Year Ended March 31, 2021**

	Unrestricted \$	Internally Restricted \$	Invested in Property and Equipment \$	2021 \$	2020 \$
<b>Net assets - beginning of year</b>	(531,126)	257,091	1,382,325	1,108,290	1,143,127
Excess (deficiency) of revenues over operating expenses	399,657	-	(71,341)	328,316	(34,837)
Fund transfers	(106,361)	106,361	-	-	-
<b>Net assets - end of year</b>	<b>(237,830)</b>	<b>363,452</b>	<b>1,310,984</b>	<b>1,436,606</b>	<b>1,108,290</b>

*The accompanying notes are an integral part of these financial statements*

**Salt Spring and Southern Gulf Islands Community Services Society**  
**Statement of Revenues and Expenditures**  
**Year Ended March 31, 2021**

	2021	2020
	\$	\$
<b>Revenues</b>		
BC Housing	1,082,383	390,691
Community Living BC	938,032	842,455
Ministry for Children and Families	557,777	562,461
Public Health Agency of Canada (Note 12)	435,720	435,720
Rental and room and board	371,443	315,503
Subsidies and fees	318,997	158,975
Grants	282,793	108,614
Donations	275,955	210,726
Capital Regional District	270,515	269,825
Vancouver Island Health Authority	241,644	224,752
Prince George Nechako AETA	223,160	74,623
Amortization of deferred capital contributions (Note 7)	133,393	66,877
United Way of the Lower Mainland	121,702	114,448
School District #64	117,395	164,120
Canadian Mental Health Association	104,378	-
Loan forgiveness	100,053	95,680
Victoria Foundation	100,000	54,806
Recycled products and depot fees	98,754	112,320
Salt Spring Island Foundation	85,930	9,031
Vancouver Foundation	80,000	80,000
Ministry of Justice	70,775	64,861
United Way of Greater Victoria	60,000	60,862
Children's Health Foundation	30,000	30,000
Other revenue	3,409	69,465
	<u>6,104,208</u>	<u>4,516,815</u>
<b>Operating expenses</b>		
Advertising and promotion	6,167	7,257
Amortization of property and equipment	204,734	151,569
Centre expenses	47,343	43,763
Community programs	509,679	412,886
Food	182,628	137,932
Insurance	76,623	65,593
Interest on long term debt	90,957	76,371
Office	28,122	22,942
Other expenses (recoveries)	5,187	(37,195)
Professional fees	26,239	15,099
Program materials and supplies	146,146	108,717
Public Health Agency of Canada expenses (Note 12)	435,720	435,720
Recyclables - disposal costs and shipping	3,491	12,289
Rent	51,423	24,961
Repairs and maintenance	438,683	129,155
Staff development	8,335	16,162
Telephone and fax	46,590	39,403
Travel and vehicle expense	30,423	48,620
Wages and employee benefits	3,297,923	2,707,596
Water and utilities	139,479	132,812
	<u>5,775,892</u>	<u>4,551,652</u>
<b>Excess (deficiency) of revenues over operating expenses</b>	<u>328,316</u>	<u>(34,837)</u>

*The accompanying notes are an integral part of these financial statements*

**Salt Spring and Southern Gulf Islands Community Services Society****Statement of Cash Flows****Year Ended March 31, 2021**

	2021	2020
	\$	\$
Cash flows from operating activities		
Excess (deficiency) of revenues over operating expenses	328,316	(34,837)
Items not affecting cash:		
Amortization of deferred capital contributions	(133,393)	(66,877)
Amortization of property and equipment	204,734	151,569
Gain on disposal	-	(62,524)
Loan forgiveness	(100,053)	(95,680)
	<u>299,604</u>	<u>(108,349)</u>
Changes in non-cash working capital:		
Accounts receivable	36,792	(109,274)
Government remittances receivable	(367,566)	(39,388)
Prepaid expenses	(41,447)	2,262
Accounts payable and accrued liabilities	(211,684)	310,007
Deferred contributions	266,817	161,844
	<u>(317,088)</u>	<u>325,451</u>
Cash flows (used by) from operating activities	<u>(17,484)</u>	<u>217,102</u>
Cash flows from investing activities		
Purchase of property and equipment	(8,575,194)	(2,600,881)
Proceeds on disposal of property and equipment	-	775,286
Cash flows used by investing activities	<u>(8,575,194)</u>	<u>(1,825,595)</u>
Cash flows from financing activities		
Proceeds from long term debt	4,994,255	1,647,100
Repayment of long term debt	(70,016)	(773,303)
Increase in deferred contributions related to property and equipment	3,316,989	1,024,810
Cash flows from financing activities	<u>8,241,228</u>	<u>1,898,607</u>
<b>Net change in cash and term deposits during the year</b>	<b>(351,450)</b>	<b>290,114</b>
Cash and term deposits- beginning of year	<u>1,091,672</u>	<u>801,558</u>
<b>Cash and term deposits - end of year</b>	<b><u>740,222</u></b>	<b><u>1,091,672</u></b>
Cash consists of:		
Cash	616,122	930,138
Term deposits	124,100	161,534
	<u>740,222</u>	<u>1,091,672</u>

*The accompanying notes are an integral part of these financial statements*

# Salt Spring and Southern Gulf Islands Community Services Society

## Notes to Financial Statements

Year Ended March 31, 2021

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### 1. Purpose of the organization

Salt Spring and Southern Gulf Islands Community Services Society (the "Society") is incorporated under the Societies Act of British Columbia as a not-for-profit organization. As a registered charity, the Society is exempt from the payment of income tax under Section 149(1) of the Income Tax Act.

The objectives of the Society are to promote, plan, and develop comprehensive quality community services; to foster community planning of social services in the community and to provide services to those in need; and to assist individuals, local groups, and organizations in gaining information and access to resources and personal and/or government funding for citizens' groups.

### 2. Significant accounting policies

#### Basis of presentation

The financial statements were prepared in accordance with Canadian accounting standards for not-for-profit organizations (ASNPO), and include the following significant accounting policies:

#### Fund accounting

The Society follows the deferral method of accounting for contributions.

#### Revenue recognition

Revenue is recognized after services and programs have been provided, when the amount of revenue can be determined, and has been received or collectability is reasonably assured.

Restricted contributions are recognized as revenue in the year in which the related expenses are incurred.

Unrestricted contributions are recognized as revenue when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.

#### Property and equipment

Property and equipment is stated at cost or deemed cost less accumulated amortization and is amortized over its estimated useful life on a straight-line basis at the following rates:

Buildings	38 - 50 years
Furniture and equipment	4 - 10 years
Leasehold improvements	Term of lease
Paving and asphalt	10 years
Vehicles	5 - 10 years

Property and equipment donated to the Society are recorded at fair market value on the date of donation if readily determinable.

Property and equipment under construction are not amortized until the asset is placed into use.

#### Capitalized costs

Capitalized costs include development costs, mortgage interest, realty taxes, interest on general borrowing, and administrative and general expenses incurred in the connection with the acquisition, development and construction of properties.

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# Salt Spring and Southern Gulf Islands Community Services Society

## Notes to Financial Statements

Year Ended March 31, 2021

### 2. Significant accounting policies (continued)

#### Donated Services

The Society and its members benefit greatly from donated services in the form of volunteer time for various committees. However, due to the difficulty in determining their fair value, donated services are not recognized in the financial statements.

#### Financial instruments policy

The Society initially measures its financial assets and financial liabilities at fair value. The Society subsequently measures all its financial liabilities at amortized cost, except for cash and term deposits which are measured at fair value. Changes in fair value are recognized in the statement of operations.

Financial assets measured at amortized cost include accounts receivable and government remittances receivable.

Financial liabilities measured at amortized cost include accounts payable and accrued liabilities, government remittances payable, and long term debt.

#### Measurement uncertainty

The preparation of financial statements in conformity with Canadian accounting standards for not-for-profit organizations requires management to make estimates and assumptions that affect the reported amount of assets and liabilities, disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the period. Such estimates are periodically reviewed and any adjustments necessary are reported in earnings in the period in which they become known. Actual results could differ from these estimates.

#### Employee future benefits

The Society and its employees contribute to the Municipal Pension Plan, a multi-employer plan for group benefits. Defined contribution plan accounting is applied to multi-employer defined benefit plans and accordingly, contributions to these plans are expensed.

### 3. Property and equipment

	2021		2020	
	Cost \$	Accumulated amortization \$	Cost \$	Accumulated amortization \$
Land	5,054,862	-	1,922,552	-
Building under construction	4,072,902	-	2,265,010	-
Buildings	9,431,782	1,554,969	5,962,343	1,393,295
Furniture and equipment	218,020	81,329	116,126	54,555
Leasehold improvements	85,852	80,585	85,852	80,585
Paving and asphalt	36,900	-	-	-
Vehicles	242,803	150,243	216,044	133,957
	19,143,121	1,867,126	10,567,927	1,662,392
Net book value	17,275,995		8,905,535	

# Salt Spring and Southern Gulf Islands Community Services Society

## Notes to Financial Statements

Year Ended March 31, 2021

### 4. Long term debt

	2021 \$	2020 \$
Murakami mortgage, non-interest bearing, payment annually of \$13,333 commencing December 31, 2007. Mortgagor may elect at their sole discretion by November 30 of each year to i) receive the annual payment, ii) defer the annual payment to the ensuing year, or iii) forgive all or part of the annual payment. If the payment is forgiven, a donation receipt is issued and the amount is included in deferred capital contributions, to be matched against the economic life of the asset.	13,338	26,672
British Columbia Housing Management, non-interest bearing forgivable loan, registered April 23, 2007, forgiven 1/25 each year, commencing in the 11th year, secured by a mortgage, restrictive covenant, and an option to purchase in favour of the Provincial Rental Corporation.	1,102,080	1,158,933
Canada Housing and Mortgage Corporation Residential Rehabilitation Assistance Program, interest is included in the fully advanced amount.	136,800	180,000
First National Financial, monthly payments of \$7,556 including interest at 3.53% per annum, due August 1, 2023, secured by property at 167 Rainbow Road.	1,406,312	1,446,927
Vancity Credit Union, monthly payments of \$1,692 including interest at 3.90% per annum, due April 16, 2022, secured by property at 129 Hereford Avenue.	263,011	272,946
Vancity Credit Union, monthly payments of \$2,270 including interest at 4.03% per annum, due March 5, 2025, secured by property at 129 Hereford Avenue and 105 Kilner Road.	419,725	430,000
Vancity Credit Union, monthly payments of \$3,793 including interest at 3.75% per annum, due September 15, 2025, secured by property at 143 Scotton Place.	730,809	-
British Columbia Housing Management, funds provided to assist with construction costs related to the Commons project. Total construction costs as at yearend amount to \$7,871,355. Loan amount is net of a \$2,400,000 grant from the Community Housing Fund. No interest or repayment terms as at March 31, 2021.	5,471,355	1,217,100
	9,543,430	4,732,578
Less: current portion of long term debt	(5,662,948)	(170,020)
	<u>3,880,482</u>	<u>4,562,558</u>

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# Salt Spring and Southern Gulf Islands Community Services Society

## Notes to Financial Statements

Year Ended March 31, 2021

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### 4. Long term debt (continued)

Principal repayment terms are approximately:

	<u>\$</u>
2022	5,662,948
2023	422,896
2024	1,448,743
2025	467,730
2026	701,433
Thereafter	839,680

### 5. Accounts payable and accrued liabilities

Included in accounts payable and accrued liabilities is an equipment replacement reserve of \$19,000 (2020: \$19,000) for Lautman Drive as permitted by BC Housing.

### 6. Deferred contributions

Deferred contributions represent contributions received in the current year that are related to a subsequent year. Changes in the deferred contributions balance are as follows:

	<u>2021</u>	<u>2020</u>
	\$	\$
Beginning Balance	305,977	144,133
Less: Amounts recognized as revenue during the year	(356,429)	(123,410)
Add: Amounts received related to subsequent years	623,246	285,254
	<u>572,794</u>	<u>305,977</u>

### 7. Deferred contributions related to property and equipment

Deferred contributions related to property and equipment represent contributions restricted to acquiring property and equipment. Deferred contributions related to property and equipment are amortized on the same basis as the related property and equipment. The changes in the deferred contributions related to property and equipment balance for the year are as follows:

	<u>2021</u>	<u>2020</u>
	\$	\$
Balance, beginning of year	3,577,251	2,619,318
Add: contributions related to property and equipment	3,330,322	1,024,810
Less: amounts amortized to revenue	(133,393)	(66,877)
Balance, end of year	<u>6,774,180</u>	<u>3,577,251</u>

# Salt Spring and Southern Gulf Islands Community Services Society

## Notes to Financial Statements

Year Ended March 31, 2021

### 8. Internally restricted net assets

Internally restricted amounts are not available for other purposes without the approval of the Board of Directors. Internally restricted net asset balances are as follows:

	2021	2020
	\$	\$
Building and Equipment Replacement	190,053	110,053
Food Bank	113,205	54,180
Core Inn	38,267	38,267
Emergency Shelter Fund	20,178	20,178
Restorative Justice	-	12,787
Active Aging	-	5,895
Choices and Friends Golf Fund	-	5,395
Success by 6	-	4,912
Gulf Islands Early Year Table	-	2,249
Murakami Gardens Community Housing Funds	1,749	1,749
Operations Trackshoes	-	1,426
	<u>363,452</u>	<u>257,091</u>

### 9. Net assets invested in property and equipment

	2021	2020
	\$	\$
Property and equipment ( <i>Note 3</i> )	17,275,995	8,905,535
Cash relating to unspent deferred capital contributions	352,599	786,619
Less amounts financed by:		
Long term debt ( <i>Note 4</i> )	(9,543,430)	(4,732,578)
Deferred contributions related to property and equipment ( <i>Note 7</i> )	(6,774,180)	(3,577,251)
	<u>1,310,984</u>	<u>1,382,325</u>

### 10. Contingent liabilities

The Society has a potential liability for sick leave totaling \$350,314 (2020: \$299,983).

The Society has a line of credit facility available of \$100,000 at a rate of prime + 1%, repayable on demand. The Society also has a letter of credit of \$10,050 available at a rate of prime + 2%, with the Capital Regional District being the beneficiary. The total balance outstanding at March 31, 2021 is nil.

### 11. Remuneration paid to directors, employees, and contractors

Under the Societies Act, societies must disclose remuneration paid to directors, employees, and contractors whose remuneration was at least \$75,000 for the fiscal year. During the year, there were five employees who met this criterion and the total amount of remuneration paid to these people was \$448,320 (2020: \$362,809). The Board of Directors receive no remuneration for their services other than reimbursement of expenses.

# Salt Spring and Southern Gulf Islands Community Services Society

## Notes to Financial Statements

Year Ended March 31, 2021

### 12. Community Action Program for Children (CAPC)

The Society is the Host Agency for a coalition of twelve members that are funded by the Public Health Agency of Canada.

	2021 \$	2020 \$
Receipts:		
Public Health Agency of Canada	435,721	435,720
Disbursements (grants to Coalition Members):		
Burnside Gorge Community Association	19,259	19,259
Esquimalt Neighbourhood House Society	19,260	19,260
Fairfield Gonzales Community Association	19,260	19,260
Fernwood Neighbourhood Resource Group Society	19,260	19,260
Island Metis Family & Community Services Society	46,271	46,270
James Bay Community Project	69,227	69,227
Quadra Village Community Centre	19,260	19,260
Saanich Neighbourhood Place	19,260	19,260
Salt Spring and Southern Gulf Islands Community Services	53,980	53,980
Sooke Family Resource Society	54,170	54,170
Victoria Native Friendship Centre	39,356	39,356
Young Parents Support Network	57,158	57,158
	<u>435,721</u>	<u>435,720</u>
Excess of receipts over disbursements	<u>-</u>	<u>-</u>

### 13. Municipal Pension Plan

The Society and its employees contribute to the Municipal Pension Plan (the Plan), a jointly trusted pension plan. The board of trustees, representing plan members and employers, is responsible for administering the Plan, including investment of the assets and administration of benefits. The Plan is a multi-employer defined benefit pension plan. Basic pension benefits are based on a formula. As at December 31, 2018, the plan has about 205,000 active members and approximately 101,000 retired members.

Every three years an actuarial valuation is performed to assess the financial position of the plan and the adequacy of the plan funding. The most recent actuarial valuation as at December 31, 2018 indicated a \$2,866 million funding surplus for basic pension benefits. The actuary does not attribute portions of the unfunded liability/surplus to individual employers. The next valuation will be as at December 31, 2021 with results available in 2022.

The Society paid \$161,543 for employer contributions to the Plan in 2021 (2020: \$126,705).

### 14. Economic dependence

The Society is economically dependent on the Province of British Columbia for operating funding.

# Salt Spring and Southern Gulf Islands Community Services Society

## Notes to Financial Statements

Year Ended March 31, 2021

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### 15. Financial risks and concentration of risks

The Society is exposed to various risks through its financial instruments. The risks that arise from transacting financial instruments include credit risk, currency risk, interest rate risk, and liquidity risk. There have been no significant changes in the Society's risk exposure from the prior year.

#### Credit risk

Credit risk is the risk that one party to a financial instrument will cause a financial loss for the other party by failing to discharge an obligation. The Society is potentially exposed to credit risk from its accounts receivable. Accounts receivable are not concentrated with a single party, and therefore, the Society is not subject to any significant concentration of credit risk. An allowance for doubtful accounts is established when factors surrounding the credit risk of specific accounts, historical trends, and other information indicate that an amount may not be collectible. At year end, an allowance for doubtful accounts is not required.

#### Liquidity risk

Liquidity risk is the risk that an entity will encounter difficulty in meeting obligations associated with financial liabilities. The Society does not face significant liquidity risk exposure.

#### Currency risk

Currency risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in foreign exchange rates. The Society does not face significant currency risk exposure.

#### Interest rate risk

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. Financial instruments that potentially subject the Society to interest rate risk consist primarily of long term debt. The Society manages this risk by having a substantial amount of its long term debt at fixed rates of interest.